

Strategic and Annual Implementation Plan for 2024-2025

## Strategic Plan: Timeline 2024-25

**Vision:** Learning to Thrive

Values: Kaitiakitanga, Manaakitanga, Kotahitanga, Whanaungatanga, Manawanuitanga

## Strategic Pou: Learning Experiences: all ākonga are inspired to make a positive impact

NELP Objective 1: Learners at the Centre: Learners and their whānau are at the centre of Education

Priority 1: Ensure places of learning are safe, inclusive and free from racism, discrimination and bullying

Priority 2: Have high aspirations for every learner/akonga, and support these by partnering with their whanau and communities to design and deliver education that responds to their needs, and sustains their identities, languages and cultures

NELP Objective 2: Barrier-free Access: Great educational opportunities and outcomes are within reach for every learner

Priority 3: Reduce barriers to education for all, including for Maori and Pacific learners/akonga, disabled learners/akonga and those with learning support needs

NELP Objective 3: Quality Teaching and Leadership: Quality teaching and leadership make the difference for learners and their whānau

Priority 5: Meaningfully incorporate te reo Maori and tikanga Maori into the everyday life of the place of learning

Priority 6: Develop staff to strengthen teaching, leadership and learner support capability across the education workforce

2024	2025	3-5 Years
Continue to develop systems and programmes for the early identification and acceleration of priority learners		Future-focused engaged professionals continuously reflect and improve their practice in line with collaborative teaching pedagogy to meet the needs of all students.
The Halswell School Curriculum ensures that all staff and students are engaged in high-interest, culturally responsive collaborative practice to accommodate a wide range of learning levels, styles and activities		All students are actively engaged in a rich curriculum that caters for their individual learning needs. The use of digital technologies and computational thinking is embedded across the Halswell School Curriculum
Teachers collaborate to better understand and unpack the New Zealand Curriculum Refresh		

## Strategic Pou: Wellbeing: our school community has the strategies, skills, experience and attitudes to flourish

NELP Objective 2: Barrier-free Access: Great educational opportunities and outcomes are within reach for every learner

Priority 3: Reduce barriers to education for all, including for Maori and Pacific learners/akonga, disabled learners/akonga and those with learning support needs

Priority 4: Ensure every learner/ akonga gains sound foundation skills, including language\*, literacy and numeracy Oral language encompasses any method of communication the learner/akonga uses as a first language, including New Zealand sign language

NELP Objective 3: **Quality Teaching and Leadership:** *Quality teaching and leadership make the difference for learners and their whānau* 

Priority 5: Meaningfully incorporate te reo Maori and tikanga Maori into the everyday life of the place of learning

Priority 6: Develop staff to strengthen teaching, leadership and learner support capability across the education workforce

2024	2025	3-5 Years
Teachers implement a school-wide positive education programme that improves the wellbeing and engagement of all learners.		A sustainable Positive Education Programme has been embedded in the school's culture and teaching and learning programmes that empowers all students to have the tools and strategies to maintain their mental and physical well-being
Implement a Positive Behaviour for Learning (PB4L) Programme across the school		

## Strategic Pou: Community: we cultivate strong whānau, school and community partnerships

NELP Objective 3: **Quality Teaching and Leadership:** *Quality teaching and leadership make the difference for learners and their whānau Priority 5: Meaningfully incorporate te reo Maori and tikanga Maori into the everyday life of the place of learning* 

Objective 4: **Future of Learning and Work:** Learning that is relevant to the lives of New Zealanders today and throughout their lives

Priority 7: Collaborate with industries and employers to ensure learners/ akonga have the skills, knowledge and pathways to succeed in work

Objective 5: World Class Inclusive Public Education: New Zealand education is trusted and sustainable.

2024	2025	3-5 Years
In partnership with Te Taumutu, a growing sense of tikanga Māori has been embedded in the day-to-day life of the school	All staff improve their knowledge and understanding of culturally responsive practice	Te reo and tikanga Māori are fully embedded in a range of authentic contexts
Parent Education opportunities are offered for parents around how they can grow their knowledge of the curriculum and support learning at home		All parents are fully invested in the Vision for Teaching & Learning and embrace the vital role they play in their children's education
Develop stronger connections with colleagues from across the South West Cluster		Teachers work with colleagues from the SWC on a number of leadership initiatives and pilot programmes designed to enhance opportunities
Rebuild the International-fee paying and Overseas Learning Experiences programmes across the school		Students and whanau from all cultures feel welcomed and included in our school community

# Halswell School Annual Implementation Plan 2024

Strategic Pou	Goal/Initiatives	Measures	Actions	Accountable	Responsible	Forecast Start Date	Forecast Completion
Learning Experiences: All ākonga are inspired to make a positive impact	Continue to develop systems and programmes for the early identification and acceleration of priority learners	Neurodiverse and Gifted & Talented are more accurately identified  Priority learners have made accelerated progress	Pilot a new Gifted & Talented programme across the school  Review the success of the new GAT programme using MindPlus evaluation framework	SENCOs (Tracey Mora & Cathie Zelas)	Assistant Principal (Anita Head) & GAT Focus Group	Feb 2024	Dec 2024
			Trial Spring Into Maths programme and review the impact of the programme	SENCOs (Tracey Mora & Cathie Zelas)	SENCOs (Tracey Mora & Cathie Zelas) & Teacher Aides	Feb 2024	Dec 2024
	The Halswell School Curriculum ensures that all staff and students are engaged in high-interest, culturally responsive collaborative practice to accommodate a wide range of learning	Planning documents reflect learning opportunities that are inclusive and equitable for all ākonga	Review the consistency of planning practices across the school  Provide PD for teachers in Depth and Complexity Tools through GEMs	Tracey Mora & Cathie Zelas	Lead Team Anita Head	July 2024 March 2024	Dec 2024  Dec 2024
	levels, styles and activities	Improvement in student achievement in Reading and Writing	Implement the iDeaL Spelling Programme across the school and provide regular PD on the iDeaL programme	Gael MacFarlane (Literacy Leader)	Literacy Focus Team, Teachers	Feb 2024	Dec 2024

		Student voice gathered reflects high levels of engagement  Engagement questions from NZCER Wellbeing@school survey	Teachers take student voice, interests and needs into account when planning learning opportunities  Deepen student voice in termly curriculum reviews	Tracey Mora & Cathie Zelas	Team Leaders, Teachers	Feb 2024 Nov 2024	Dec 2024  Dec 2024
			Create and administer an 'Exit Survey' for all Year 8 Leavers	Principal	Tracey Mora	Dec 2024	Dec 2024
	Teachers collaborate to better understand and unpack the New Zealand Curriculum Refresh	Progress towards implementing the Curriculum Refresh is in line with MOE expectations	Unpack and provide PD for all teachers on NZC Refreshed Curriculum with staff as it becomes available with the aim of familiarising staff with new content.	Tracey Mora & Cathie Zelas and Principal	Tracey Mora & Cathie Zelas	Feb 2024	Dec 2024
Wellbeing: Our school community has the strategies, skills, experience and attitudes to flourish	Design and Implement a positive education programme across the school	A positive education audit has been completed  Twice termly behaviour data reports Student Pulse surveys Wellbieng@school surveys PB4L Annual evaluation	All staff engage in professional development designed to raise their awareness of Positive Education and wellbeing  Implement school-wide framework for developing a Bully-free Culture	Principal	Pos Ed Champions (including PB4L)	Jan 2024	Dec 2024  Pos Ed audit completed by end of Term 2

	Implement the Positive Behaviour for Learning (PB4L) Programme across the school	Te Kura O Te Tauawa Halswell School has been accepted into Tier 2 of PB4L	Complete all requirements for moving to Tier 2 of PB4L	Cathie Zelas & Kelsey Bush (PB4L leads)	PB4L Team	Feb 2024	Move to Tier 2 PB4L by end of Term 2
Community: we cultivate strong whānau, school and community partnerships	In partnership with Te Taumutu, a growing sense of tikanga Māori has been embedded in the day-to-day life of the school	All Years 7&8 student have visited Te Taumutu Marae  Te Ao Māori leaders have completed actions from their unit holder's action plan	Coordinate visits to Te Taumutu Marae See Te Ao Māori Action Plan	Te Ao Māori team	Te Ao Māori team & Te Taumutu Runanga	Feb 2024  By Week 7, Term 1	Feb 2024  Dec 2024
	Parent Education opportunities are offered for parents around how they can grow their knowledge of the curriculum and support learning at home	Parent education evenings have been offered during the year	Organise parent information evenings on cyber safety and the refreshed curriculum	Principal	SLT	Term 2	Dec 2024
	Rebuild the International-fee paying and Overseas Learning Experiences programmes across the school	There has been an increase in the number of international fee-paying students at the school  New 'sister school' relationships have been established  A successful OLE to Samoa has taken place	Reconnect with agents Offer places to short and long-term students Host groups Review fee structure Offer OLE to Samoa Explore connections with international schools	Principal	Penny O'Connell (International Director)		



## Student Target Group 2024

## Learning Centre Ōrongomai

## Teaching and Learning Target

#### Strategic Goal/s

• Through our values, all ākonga are inspired to make a positive impact

#### **Annual Goals**

- Continue to develop systems for the early identification and acceleration of priority learners
- The Halswell School Curriculum ensures that all staff and students are engaged in high-interest, culturally responsive collaborative practice to accommodate a wide range of learning levels, styles and activities

#### Baseline data

#### Year Level

18 x Year 4 students working below expectation in writing

#### Gender

11 x boys 7 x girls

<u>Ethnicity</u>

- New Zealand European 12
- Pasifika 2
- Asian 3
- MELAA-1

#### **Annual Targets**

 By the end of 2024, 18 students who are achieving below the expected curriculum level in writing will make accelerated progress and be achieving at the expected curriculum level.

	Key Improvement Stro	ategies (Interventions)	
What will we do to meet the target? List all the interventions that are going to take place throughout 2024 to help meet the target (remember try to think outside the square, not business as usual)	When will it be completed?  Give a date of when this intervention will take place.	Who is involved/responsible?  Name all the people involved that will ensure this intervention will happen.	Resourcing List any costs/budget needs

Writing		
Administer writing voice survey to identify children	Week 5	Target group teachers - Kirsty, Gael, Lucy
Use LLP overview sheet to assess students' current level of writing, ascertain their gaps, determine their next steps	Week 5	Target group teachers - Kirsty, Gael, Lucy
Communication with families		
T group teachers will inform parents	Week 4	T group teachers
<ul> <li>at meet the teacher conferences</li> <li>Target group teachers will send a communication just before the group starts</li> </ul>	Week 5	Target group teachers - Kirsty, Gael, Lucy
<ul> <li>Regular communication during the year</li> </ul>	Ongoing	Target group teachers - Kirsty, Gael, Lucy
Set up target groups on HERO	Week 5	Target group teachers - Kirsty, Gael, Lucy
Kirsty ( <b>Kererū</b> ), Gael ( <b>Tōtara</b> ) and Lucy ( <b>Kāhu</b> ) will each teach a target group. These groups will have 3-4 <u>extra</u> teaching sessions per week - 15 minutes. Target teachers will be released by the rest of the team	Preparation Weeks 5+6 / Target groups will begin in Week 7, Term 1 and run until Week 3, Term 4	Target group teachers - Kirsty, Gael, Lucy
Groups will focus on: strengthening skills in identified areas of need using High Impact Teaching Strategies (HITS) - goal setting, explicit teaching, mentor texts, collaborative learning, multiple exposures, differentiated teaching, immediate and targeted feedback, frontloading students prior to class writing sessions - vocabulary building, building student confidence and engagement	Ongoing	Target group teachers - Kirsty, Gael, Lucy
All of these students will benefit from a very structured approach to teaching writing, handwriting and spelling	Ongoing	Target group teachers - Kirsty, Gael, Lucy
Sharing great work from these writers - with	Ongoing	Target group teachers - Kirsty, Gael, Lucy
		11

Spelling		
Handwriting enrichment programme providing revision	Starting in Week 4	Louining Support Stati
4 handwriting lessons per week		Learning support staff
Use of handwriting videos when teaching handwriting	Starting in Week 2	T group teachers T group teachers
This won't be happening during target group teaching but is an important part of the acceleration process.		
We aim to reduce students' cognitive load when they are writing, by developing the fluency and automaticity of their handwriting.		
Handwriting		
Meeting with the parents of the target learners each term to update them on progress/next steps and guide them how to best support their children with their learning	Ongoing	Target group teachers - Kirsty, Gael, Lucy
Fortnightly moderation of student writing in team meetings	Ongoing	Ōrongomai
Target teachers will get together each month, to share successes, knowledge and resources	Ongoing	Target group teachers - Kirsty, Gael, Lucy
Professional reading for the teachers involved	Ongoing	Target group teachers - Kirsty, Gael, Lucy
The target students will also receive targeted teaching in their studio. Kirsty/Gael/Lucy will also teach these students in class time, enabling them to build on the skills learnt in the target group.	Ongoing	Target group teachers - Kirsty, Gael, Lucy
home, learning studio, staff and SLT		

We aim to reduce students' cognitive load when they are writing, by developing their spelling knowledge and skills.			
Use of iDeal platform to explicitly teach spelling skills	Starting in Week 4	T group teachers	
Target group teacher making explicit links to the spelling skills students have learnt in class	Ongoing	Target group teachers - Kirsty, Gael, Lucy	
Enrichment programmes providing revision for students requiring extra exposures	Starting in Week 4	Learning support staff	
Home learning shared with parents so they can support student and provide extra exposures	Term 2 onwards	T group teachers	

Interim Data (How many students have already met the target, are on track to meeting the target, or may not meet the target; what interventions are making a difference; what things are hindering progress and what are the next steps for the children who may not reach the target.)

#### Summary

From a total of ?? students, ?? are on track to meet the target, ? may not and ? students have left the school.

## Interventions that are making a difference

• ?

### Things that are hindering progress

• ?

### Next steps for children who may not reach the target

• ?

## End of Year: Reflecting on the interventions undertaken and progress made

Look at the interventions your team agreed to put in place above and reflect on these. Have they made a difference?

Actions (What did we do?)	Outcomes (What happened?)	Reasons for the variance (Why did it happen? What do we believe made the difference?	Evaluation (Where to next?)
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Record the specific actions (interventions) you have taken throughout the year to achieve, or make progress towards achieving, the target set.	Record details of the outcomes you have achieved in relation to the target you set. Provide numbers and percentages where appropriate. Be specific. (e.g., From a total of 26 students, 20 met the target, 4 did not meet the target and 2 students have left the school.) You may also like to consider recording outcomes such as the reaction/response of teachers and/or students to the specific actions taken (were there changes in attitude, motivation or engagement).	Record an analysis of your results and discuss the possible reasons for any difference in the aims and targets set and the outcomes you have achieved.  Why did you get (or not get) the outcomes you thought you would? Which strategies worked well and had a significant impact on your progress in achieving your target? Why do you think this was the case?  Which strategies were not effective and had little or no impact in achieving your target? Why do you think this was the case? What hindered progress?	Based on the outcomes and the reasons for these, what will you do the same/ differently next year?  What impact is there on current and ongoing teaching practice as a result of the actions taken and the results?  Have you identified any ongoing teacher or student needs?  What funding/resourcing may be necessary to support identified actions and needs?
?	?	?	?
Planning for 2025			

Planning for 2025
(Provide a description of the actions the board will take to address any targets that were not achieved. This may involve including aims and targets in next year's planning document to address the variance.)